

HIGHLANDS AND ISLANDS ENTERPRISE

PUBLIC SERVICES REFORM (SCOTLAND) ACT 2010: STATEMENT FOR 2015/16

Under the Public Services Reform (Scotland) Act 2010 we have, along with other public bodies in Scotland, a duty to publish annual public statements relating to our expenditure in the following areas:

- Public relations
- Overseas travel
- Hospitality and entertainment
- External consultancy

In addition, the Act requires public bodies to publish details on:

- Payments with a value in excess of £25,000
- Employee/members who receive remuneration in excess of £150,000.

Furthermore, the Act requires public bodies to publish a statement of the steps it has taken during that financial year to:

- Promote and increase sustainable growth through the exercise of its functions
- Improve efficiency, effectiveness and economy in the exercise of its functions.

Our statement covering the financial year 2015/16 is set out below and includes Wave Energy Scotland costs established as part of Highlands and Islands Enterprise during December 2014.

Public Services Reform (Scotland) Act 2010	
Highlands and Islands Enterprise for Financial Year 2015/16	
Activity	Spend 2015/16
Public relations	£1,361,485
Overseas travel	£112,463
Hospitality and entertainment	£20,053
External consultancy	£1,092,592
Payments with a value in excess of £25,000	See attached table
Remunerations received in excess of £150,000	Nil

Sustainable growth

HIE's purpose, 'to generate sustainable economic growth in every part of the Highlands and Islands' is derived directly from the Government Economic Strategy. Through the pursuit of our four priorities we work toward realising our vision of a Highlands and Islands that is a highly successful and competitive region in which increasing numbers of people choose to live, work, study and invest.

Full details of HIE activities can be found in our annual report <http://www.hie.co.uk/about-hie/policies-and-publications/annual-reports.html>. This includes the following examples illustrate the breadth of interventions HIE makes to improve prosperity and quality of life for current and future residents right across the region:

Efficiency, effectiveness and economy

HIE's Finance and Corporate Service team are constantly engaged in identifying opportunities to increase efficiency and lower costs whilst minimising impact on the business and improve service quality. In ensuring Block B (HIE's management and administration budget) remains on target, costs must be contained and inflation absorbed. In the current year (2015/16) the team identified net savings amounting to £0.25m through detailed focus on accommodation and utility costs incurred by HIE.

Improvement in efficiency and effectiveness can be demonstrated in that the savings contributed towards absorbing annual inflation and pay pressures as the HIE management and administration costs have reduced over the last 6 years by £3 million (17%).

Payments with a value in excess of £25,000

Payment Date	Company Name	Description	Value of pmnt
09/04/2015	THE INLAND REVENUE	PAYE/NI Contributions	222,617.83
09/04/2015	THE INLAND REVENUE	PAYE/NI Contributions	33,037.25
09/04/2015	Mercer Ltd	Professional Services	679,181.94
09/04/2015	UHI	Project Activities/Mainstream Activities	163,542.06
09/04/2015	Argyll & Bute Council	Professional Services	69,941.00
09/04/2015	THE NORTH HIGHLAND COUNCIL	Professional Services	25,650.00
09/04/2015	Comhairle nan Eilean	Professional Services	335,396.00
09/04/2015	Shetland Amenity Trust	Grant	25,096.46
09/04/2015	Graham & Sibbald	Property Factoring Services	55,638.95
09/04/2015	Underwater Centre (F)	Grant	99,814.00
09/04/2015	Ledingham Chalmers	Legal Fees	29,500.40

Payment Date	Company Name	Description	Value of pmnt
09/04/2015	Scottish Enterprise	Project Activities/Mainstream Activities	115,350.71
09/04/2015	Sealladh na Beinne M	Grant	180,889.00
09/04/2015	Baxters Food Group	Grant	33,891.00
09/04/2015	Nevis Range Mountain	Grant	115,041.00
09/04/2015	Turnberry Consulting	Professional Services	32,319.60
09/04/2015	NHS Highland	Project Activities/Mainstream Activities	50,529.38
09/04/2015	Capgemini	Grant	157,437.00
09/04/2015	Morrison Construction	Building and Construction Services	150,113.93
09/04/2015	Sabhal Mor Ostaig	Grant	31,029.00
09/04/2015	The Scottish Government	Project Activities/Mainstream Activities	100,000.00
09/04/2015	Atkins Ltd	Connected Communities	782,695.84
09/04/2015	ANM Group Ltd Thains	Professional Services	43,912.20
09/04/2015	North Ayrshire Council	Project Activities/Mainstream Activities	236,745.00
09/04/2015	Stag Bakeries	Grant	74,223.00
09/04/2015	Ferguson Shipping	Grant	58,150.00
09/04/2015	Skills Development Scotland	IT Support	196,580.68
09/04/2015	Islay Crab Exports Ltd	Grant	38,434.00
09/04/2015	Glencoe Mountain Ltd	Grant	42,079.00
09/04/2015	Macleod Construction	Building and Construction Services	31,031.00
09/04/2015	Ironworks Music Venue	Venue Hire / Grant	31,899.20
09/04/2015	Highland Stoneware Ltd	Grant	31,729.12
09/04/2015	Cromarty Firth Port	Grant	536,332.00
09/04/2015	JP Morgan Europe	Travel and accommodation	70,915.21
09/04/2015	Isle of Eriska Hotel	Grant	48,423.00
09/04/2015	Portavadie Estates Ltd	Grant	281,807.00
09/04/2015	Isle of Harris Distillery	Grant	162,203.30
09/04/2015	Dalziel & Scullion	Project Activities/Mainstream Activities	28,320.00
09/04/2015	Unit 4 Business Soft	IT Services	52,150.72
09/04/2015	Atos Ltd	IT Services	111,181.00
09/04/2015	PA Consulting Services	Specialist Advice	215,339.36
09/04/2015	Inside Biometrics Ltd	Grant	162,078.00
09/04/2015	Denchi Power Ltd	Grant	96,163.63
09/04/2015	Lochaber Chamber of Commerce	Grant	26,680.00
09/04/2015	George Hanson Ltd	Grant	115,000.00
09/04/2015	MeyGen Limited	Grant	60,302.20
09/04/2015	Kylesku Hotel Ltd	Grant	43,843.57
09/04/2015	Pelamis Wave Power Ltd	Project Activities/Mainstream Activities	30,000.00
15/04/2015	Scottish Enterprise	Project Activities/Mainstream Activities	88,774.53
15/04/2015	Emergents	Professional Services	26,749.33
15/04/2015	Highland Perthshire	Grant	34,882.51
15/04/2015	Quocean Limited	Professional Services	54,288.00
22/04/2015	Comhairle nan Eilean	Non Domestic rates	44,437.50
22/04/2015	Auchrannie Leisure Ltd	Grant	108,416.00
22/04/2015	Baxters Food Group	Grant	33,891.00
22/04/2015	Ekos Consulting	Professional Services	29,299.10

Payment Date	Company Name	Description	Value of pmnt
22/04/2015	Morrison Construction	Building and Construction Services	606,293.53
22/04/2015	G&S Advances Only	Property Factoring Services	400,000.00
22/04/2015	Carbon Trust	Professional Services	142,154.59
22/04/2015	PA Consulting Services	Specialist Advice	56,619.98
29/04/2015	CCA	Professional Services	27,600.00
29/04/2015	University of Aberdeen	Project Activities/Mainstream Activities	43,208.28
29/04/2015	Glencoe Mountain Ltd	Grant	89,803.00
29/04/2015	Knight Frank	Rent	114,624.66
29/04/2015	Isle of Eriska Hotel	Grant	46,355.00
29/04/2015	Kylesku Hotel Ltd	Grant	43,057.88
29/04/2015	Power to the Pixel Ltd	Grant	85,000.00
05/05/2015	EMEC	Grant	379,308.00
05/05/2015	JP Morgan Europe	Travel and accommodation	71,488.73
07/05/2015	Auchrannie Leisure Ltd	Grant	55,718.00
07/05/2015	Mercer Ltd	Professional Services	62,018.36
07/05/2015	Morgan Sindall plc	Building and Construction Services	1,476,136.80
11/05/2015	UHI	Project Activities/Mainstream Activities	127,708.42
11/05/2015	The Highland Council	Non Domestic rates	177,418.58
11/05/2015	Lerwick Port Authority	Grant	109,264.00
11/05/2015	Dynam	Professional Services	36,000.00
11/05/2015	Orbit Property Management	Rent	84,738.90
11/05/2015	Knight Frank	Rent	28,500.00
11/05/2015	Knockando Woolmill Co	Grant	35,000.00
11/05/2015	PA Consulting Service	Specialist Advice	45,000.00
11/05/2015	Inside Biometrics Lt	Grant	192,794.00
12/05/2015	THE INLAND REVENUE	PAYE/NI Contributions	220,054.96
12/05/2015	THE INLAND REVENUE	PAYE/NI Contributions	32,627.29
12/05/2015	Mercer Ltd	Professional Services	148,211.60
13/05/2015	Ledingham Chalmers	Legal Fees	27,464.60
13/05/2015	EMEC	Grant	513,829.36
13/05/2015	Sealladh na Beinne	Grant	131,896.00
13/05/2015	Morrison Construction	Building and Construction Services	831,172.01
13/05/2015	Atkins Ltd	Connected Communities	43,171.80
13/05/2015	Burness	Professional services	25,031.28
13/05/2015	G&S Advances Only	Property Factoring Services	400,000.00
20/05/2015	Lerwick Port Authority	Grant	95,604.00
20/05/2015	BT plc (BACS)	Telephone Services	30,428.44
20/05/2015	Hydrasun Ltd	Grant	125,458.00
20/05/2015	Loch Duart Ltd	Grant	135,000.00
20/05/2015	Skills Development Scotland	IT Support	485,721.71
20/05/2015	Kier Group plc	Building and Construction Services	129,227.68
20/05/2015	The WASPS Trust	Grant	33,657.00
25/05/2015	Sleat Community Trust	Grant	31,091.55
25/05/2015	PA Consulting Services	Specialist Advice	121,836.60
29/05/2015	Inverlussa Shellfish	Grant	165,729.00

Payment Date	Company Name	Description	Value of pmnt
08/06/2015	The Moray Council	Non Domestic Rates	30,812.50
08/06/2015	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	41,367.78
08/06/2015	Morrison Construction	Building and Construction Services	1,245,654.08
08/06/2015	Pat Munro (AIness) Ltd	Building and Construction Services	140,762.42
08/06/2015	Atkins Ltd	Connected Communities	31,808.40
08/06/2015	Ross-shire Engineering	Grant	44,500.00
08/06/2015	ERPAAS Ltd	Grant	80,000.00
08/06/2015	RBS Commercial Cards	Travel and accommodation	52,215.69
08/06/2015	AUDIT SCOTLAND	Audit Fees	43,448.00
08/06/2015	Ross-shire Engineering	Professional services	45,304.73
09/06/2015	THE INLAND REVENUE	PAYE/NI Contributions	217,105.29
09/06/2015	THE INLAND REVENUE	PAYE/NI Contributions	32,040.47
09/06/2015	Mercer Ltd	Professional Services	188,544.20
10/06/2015	Highland Wood Energy	Grant	28,000.00
10/06/2015	Moorings Hotel	Grant	67,890.00
10/06/2015	Glencoe Mountain Ltd	Grant	27,062.00
10/06/2015	G&S Advances Only	Property Factoring Services	150,000.00
10/06/2015	Emergents	Professional Services	26,749.33
10/06/2015	PA Consulting Services	Specialist Advice	31,500.00
10/06/2015	Quocean Limited	Professional Services	66,462.00
11/06/2015	Ardeonaig & Ardtalna	Grant	39,268.26
17/06/2015	Dynam	Professional Services	37,482.00
17/06/2015	Morrison Construction	Building and Construction Services	580,983.95
17/06/2015	Pat Munro (AIness)Ltd	Building and Construction Services	34,317.16
17/06/2015	Isle of Eriska Hotel	Grant	32,351.00
17/06/2015	Dalziel & Scullion	Grant	42,480.00
17/06/2015	Kier Group plc	Building and Construction Services	179,311.84
17/06/2015	AGM Batteries Ltd	Grant	35,718.59
17/06/2015	ScreenHI/Creative No	Professional Services	64,620.00
17/06/2015	West Coast Aggregate	Grant	26,550.00
24/06/2015	Lerwick Port Authority	Grant	129,860.00
24/06/2015	Sealladh na Beinne M	Grant	132,555.00
24/06/2015	Hydrasun Ltd	Grant	47,508.00
24/06/2015	Skills Development Scotland	IT Support	107,467.93
24/06/2015	Glenelg & Arnisdale	Grant	37,597.20
24/06/2015	PA Consulting Servic	Specialist Advice	28,706.92
24/06/2015	Commissioning Solutions	Repairs and Improvement Works	55,511.01
24/06/2015	Kylesku Hotel Ltd	Grant	31,662.88
26/06/2015	PA Consulting Service	Specialist Advice	109,560.90
01/07/2015	Graham & Sibbald	Property Factoring Services	180,301.79
01/07/2015	Underwater Centre	Grant	44,071.00
01/07/2015	Scotland Electronics	Grant	82,036.00
01/07/2015	Atkins Ltd	Connected Communities	28,491.60
01/07/2015	Glasgow School of Art	Project Activities/Mainstream Activities	144,173.00
01/07/2015	Portavadie Estates Ltd	Grant	140,477.00

Payment Date	Company Name	Description	Value of pmnt
01/07/2015	Inside Biometrics Lt	Grant	228,542.24
03/07/2015	Unit 4 Business Soft	IT Services	28,200.00
08/07/2015	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	40,898.56
08/07/2015	Ernst & Young LLP	Professional Services	33,870.00
08/07/2015	Morrison Construction	Building and Construction Services	556,703.14
08/07/2015	Loch Duart Ltd	Grant	115,789.34
08/07/2015	Skills Development Scotland	IT Support	37,243.63
08/07/2015	Quocean Limited	Professional Services	26,880.00
08/07/2015	RBS Commercial Cards	Travel and accommodation	74,854.80
13/07/2015	THE INLAND REVENUE	PAYE/NI Contributions	214,260.84
13/07/2015	THE INLAND REVENUE	PAYE/NI Contributions	30,946.04
13/07/2015	Mercer Ltd	Professional Services	181,779.67
15/07/2015	Glencoe Mountain Ltd	Grant	45,848.00
15/07/2015	Jacobite Cruises Ltd	Grant	80,749.00
15/07/2015	G&S Advances Only	Property Factoring Services	150,000.00
15/07/2015	PA Consulting Services	Specialist Advice	29,817.11
17/07/2015	Lerwick Port Authority	Grant	186,288.00
17/07/2015	Sealladh na Beinne	Grant	52,744.00
17/07/2015	Moorings Hotel	Grant	41,463.00
17/07/2015	North Ayrshire Council	Project Activities/Mainstream Activities	384,152.00
17/07/2015	Alex Murray Construction	Building and Construction Services	48,789.23
17/07/2015	PA Consulting Service	Specialist Advice	35,864.32
17/07/2015	ScreenHI/Creative No	Professional Services	41,400.00
17/07/2015	Shetland Composites	Grant	34,448.00
22/07/2015	Morrison Construction	Building and Construction Services	54,933.95
22/07/2015	Pat Munro (AIness) L	Building and Construction Services	115,701.70
22/07/2015	Brathadair Ltd	Professional Services	32,000.00
29/07/2015	UHI	Project Activities/Mainstream Activities	134,060.24
29/07/2015	Scotland Electronics	Grant	63,751.00
29/07/2015	Atkins Ltd	Connected Communities	63,616.80
29/07/2015	Citizens Online	Project Activities/Mainstream Activities	91,625.00
29/07/2015	Edinburgh Research	Professional Services	25,920.00
05/08/2015	Lochaber Geopark Association	Grant	35,000.00
05/08/2015	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	39,878.66
05/08/2015	Atkins Ltd	Connected Communities	459,448.08
05/08/2015	Stag Bakeries	Grant	29,193.12
05/08/2015	Ironworks Music Venue	Professional Services	42,999.20
05/08/2015	G&S Advances Only	Property Factoring Services	200,000.00
05/08/2015	Waterman Infrastructure	Professional Services	25,356.70
05/08/2015	MeyGen Limited	Grant	200,605.34
05/08/2015	MeyGen Limited	Grant	222,772.55
05/08/2015	RBS Commercial Cards	Travel and accommodation	65,882.29
06/08/2015	THE INLAND REVENUE	PAYE/NI Contributions	211,559.79
06/08/2015	THE INLAND REVENUE	PAYE/NI Contributions	30,208.47
06/08/2015	Mercer Ltd	Professional Services	178,522.50

Payment Date	Company Name	Description	Value of pmnt
12/08/2015	Sleat Community Trust	Professional Services	26,650.42
12/08/2015	Morrison Construction	Building and Construction Services	1,275,887.90
12/08/2015	Pat Munro (Alness) L	Building and Construction Services	51,246.82
12/08/2015	Orbit Property Management	Rent	84,738.90
12/08/2015	PA Consulting Services	Specialist Advice	41,524.87
12/08/2015	Shandwick Supply Co	Grant	37,104.34
19/08/2015	Shetland Amenity Trust	Grant	25,178.89
19/08/2015	Lerwick Port Authority	Grant	151,084.00
19/08/2015	BT plc (BACS)	Telecom services	30,504.52
19/08/2015	Calman Trust Ltd	Grant	27,685.58
19/08/2015	Atkins Ltd	Connected Communities	108,980.14
19/08/2015	Knight Frank	Rent	28,500.00
19/08/2015	Edinburgh Research	Professional Services	56,214.44
19/08/2015	PA Consulting Services	Specialist Advice	61,296.33
26/08/2015	Torrance Partnership	Professional Services	34,895.29
26/08/2015	G&S Advances Only	Property Factoring Services	200,000.00
26/08/2015	COMAR	Grant	25,318.00
26/08/2015	Emergents	Professional Services	25,790.02
26/08/2015	Gigaplus Argyll Ltd	Community Broadband Scotland	60,000.00
02/09/2015	Kongsberg Maritime Ltd	Grant	80,000.00
02/09/2015	James Jones & Sons Ltd	Grant	347,613.00
02/09/2015	CEiS	Grant	29,000.00
02/09/2015	Glencoe Mountain Ltd	Grant	125,230.00
02/09/2015	Isle of Harris Distillers	Grant	232,387.11
09/09/2015	Argyll & Bute Council	Grant	55,059.00
09/09/2015	Graham & Sibbald	Property Factoring Services	85,200.92
09/09/2015	Dynam	Professional Services	51,366.00
09/09/2015	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	35,802.30
09/09/2015	Scottish Enterprise	Project Activities/Mainstream Activities	27,339.00
09/09/2015	CoStar Group	Property Factoring Services	30,009.60
09/09/2015	Gaeltec Devices Ltd	Grant	34,039.00
09/09/2015	Isle of Harris Disti	Grant	119,460.53
09/09/2015	MacLay Murray & Spence	Legal services	27,421.46
09/09/2015	RBS Commercial Cards	Travel and accommodation	60,101.82
09/09/2015	THE INLAND REVENUE	PAYE/NI Contributions	217,792.51
09/09/2015	THE INLAND REVENUE	PAYE/NI Contributions	32,739.28
09/09/2015	Mercer Ltd	Professional Services	201,347.25
16/09/2015	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	57,749.11
16/09/2015	Nevis Range Mountain	Grant	30,468.00
16/09/2015	Morrison Construction	Building and Construction Services	1,314,097.48
16/09/2015	Pat Munro (Alness) Ltd	Building and Construction Services	52,677.16
16/09/2015	Atkins Ltd	Connected Communities	94,825.27
16/09/2015	Kier Group plc	Building and Construction Services	119,273.93
16/09/2015	Carbon Trust	Professional Services	91,127.65

Payment Date	Company Name	Description	Value of pmnt
16/09/2015	PA Consulting Services	Specialist Advice	55,569.37
16/09/2015	Ardeonaig & Ardtalna	Community Broadband	39,268.26
16/09/2015	Aquamarine Power Limited	Professional Services	26,862.00
23/09/2015	Isle of Gigha Heritage	Grant	25,178.00
23/09/2015	Nevis Range Mountain	Grant	143,196.00
23/09/2015	Morrison Construction	Building and Construction Services	867,246.38
23/09/2015	Atkins Ltd	Connected Communities	58,028.53
23/09/2015	Torrance Partnership	Professional Services	28,521.00
23/09/2015	Cromarty Firth Port	Grant	322,380.00
23/09/2015	Porex Technologies	Grant	64,677.00
23/09/2015	Global Energy Nigg Ltd	Grant	500,000.00
23/09/2015	ERPAAS Ltd	Grant	36,000.00
30/09/2015	University of Stirling	Event Cost	41,346.67
30/09/2015	Ironworks Music Venue	Event Cost	36,999.20
30/09/2015	Jacobite Cruises Ltd	Grant	43,673.00
30/09/2015	Cromarty Firth Port	Grant	281,452.00
30/09/2015	Dalziel & Scullion	Grant	28,320.00
30/09/2015	G&S Advances Only	Property Factoring Services	100,000.00
30/09/2015	Knoydart Renewables	Grant	73,102.00
30/09/2015	AUDIT SCOTLAND	Audit Fees	43,167.00
24/09/2015	BT plc (BACS)	Project Activities/Mainstream Activities	8,635,899.30
29/09/2015	Morrison Construction	Building and Construction Services	208,147.97
30/09/2015	Natural Retreats	Professional Services	60,271.00
07/10/2015	THE INLAND REVENUE	PAYE/NI Contributions	216,650.79
07/10/2015	THE INLAND REVENUE	PAYE/NI Contributions	32,851.26
07/10/2015	Mercer Ltd	Professional Services	272,335.10
07/10/2015	Graham & Sibbald	Property Factoring Services	69,562.02
07/10/2015	Lerwick Port Authority	Grant	212,436.00
07/10/2015	Atkins Ltd	Connected Communities	31,808.40
07/10/2015	BSW Sawmills Ltd	Grant	103,573.00
07/10/2015	SDS	IT Services	689,615.47
07/10/2015	RBS Commercial Cards	Travel and accommodation	61,380.78
07/10/2015	SeaFari Marine Services	Grant	25,215.00
14/10/2015	UHI	Grant	280,814.60
14/10/2015	Cairngorm Mountain L	Project Activities/Mainstream Activities	47,779.55
14/10/2015	Ernst & Young LLP	Professional Services	25,920.00
14/10/2015	Moorings Hotel	Grant	26,783.00
14/10/2015	Morrison Construction	Building and Construction Services	140,481.01
14/10/2015	Atkins Ltd	Connected Communities	73,761.49
14/10/2015	Glasgow School of Art	Project Activities/Mainstream Activities	201,914.00
14/10/2015	Portavadie Estates Ltd	Grant	94,245.00
14/10/2015	PA Consulting Servic	Specialist Advice	55,323.10
14/10/2015	Shandwick Supply Co	Grant	26,389.80
14/10/2015	Entrepreneurial Scot	Professional Services	28,164.00
16/10/2015	Lerwick Port Authority	Grant	176,766.00

Payment Date	Company Name	Description	Value of pmnt
16/10/2015	EMEC	Grant	152,900.00
21/10/2015	Marsh Ltd	Property Factoring Services	30,743.34
21/10/2015	Scottish Enterprise	Project Activities/Mainstream Activities	28,393.32
21/10/2015	Pat Munro (AIness) Ltd	Building and Construction Services	96,389.81
21/10/2015	Dalziel & Scullion	Grant	30,450.00
21/10/2015	Emergents	Professional Services	39,644.34
21/10/2015	Inside Biometrics Ltd	Grant	325,404.01
21/10/2015	Aquamarine Power Limited	Professional Services	33,010.80
21/10/2015	EMEC	Grant	375,550.00
23/10/2015	EMEC	Grant	316,666.67
23/10/2015	Ernst & Young LLP	Professional Services	62,700.00
28/10/2015	UHI	Grant	188,339.02
28/10/2015	Lerwick Port Authority	Grant	253,460.00
28/10/2015	EMEC	Grant	82,500.00
28/10/2015	Ernst & Young LLP	Professional Services	43,459.45
28/10/2015	Atkins Ltd	Connected Communities	42,840.13
28/10/2015	Stag Bakeries	Grant	49,984.09
28/10/2015	MITIE Cleaning & Environmental Services	Cleaning	28,348.10
28/10/2015	Catapult	Professional Services	73,772.40
21/10/2015	Morrison Construction	Building and Construction Services	106,083.83
27/10/2015	Morrison Construction	Building and Construction Services	73,920.83
30/10/2015	EMEC	Professional Services	29,377.13
04/11/2015	UHI	Project Activities/Mainstream Activities	85,842.05
04/11/2015	Cairngorm Mountain L	Project Activities/Mainstream Activities	58,362.48
04/11/2015	Orbit Property Management	Rent	85,381.74
04/11/2015	Social Enterprise Ac	Grant	29,259.91
04/11/2015	RBS Commercial Cards	Travel and accommodation	84,713.71
04/11/2015	Gigaplus Argyll Ltd	Grant	42,000.00
04/11/2015	ERIKS Industrial Services	Professional Services	134,228.70
11/11/2015	Hymans Robertson	Professional Services	214,067.59
11/11/2015	THE INLAND REVENUE	PAYE/NI Contributions	218,964.41
11/11/2015	THE INLAND REVENUE	PAYE/NI Contributions	33,026.48
11/11/2015	UHI	Grant	596,785.58
11/11/2015	Orkney Fishermen's Society Ltd	Grant	38,453.00
11/11/2015	Atkins Ltd	Connected Communities	125,434.83
11/11/2015	SDS	IT Services	147,867.35
11/11/2015	Knight Frank	Rent	28,500.00
11/11/2015	Kier Group plc	Building and Construction Services	187,404.00
11/11/2015	PA Consulting Services	Specialist advice	27,012.94
11/11/2015	MeyGen Limited	Grant	53,633.89
11/11/2015	MeyGen Limited	Grant	88,436.14
18/11/2015	UHI	Project Activities/Mainstream Activities	85,824.00
18/11/2015	BT plc (BACS)	Telecom services	26,864.68
18/11/2015	HM Revenue & Customs	VAT	102,102.01
18/11/2015	Lecht Ski Company Ltd	Grant	38,493.00

Payment Date	Company Name	Description	Value of pmnt
18/11/2015	Mercer Ltd	Professional services	25,549.57
18/11/2015	Traigh Mhor Oysters	Loan and Grant	264,502.00
18/11/2015	PA Consulting Services	Specialist advice	34,620.00
18/11/2015	The Real Meat Snacks	Grant	40,707.00
18/11/2015	Humbie & Lammermuir	Grant	28,034.00
18/11/2015	Hymans Robertson	Professional services	122,550.00
24/11/2015	Pat Munro (Aness) Ltd	Building and Construction Services	111,850.39
24/11/2015	Turner & Townsend	Building and Construction Services	56,542.64
24/11/2015	Perle Hotels Ltd	Grant	34,967.00
24/11/2015	Gigaplus Argyll Ltd	Grant	114,000.00
24/11/2015	Strath Civil Engineers	Professional services	33,627.19
27/11/2015	Albatern Ltd	Project Activities/Mainstream Activities	40,065.00
05/11/2015	Shepherd & Wedderburn	Rothsay Site Acquisition	72,120.00
12/11/2015	HTT (Manufacturing)	Grant	44,797.00
23/11/2015	Scotrenewables Tidal	Grant	115,000.00
13/11/2015	Donegal County Council	Re-couping grant	36,034.13
02/12/2015	Lochaber Geopark Associates	Grant	35,000.00
02/12/2015	Kenny Gray t/a Grays	Grant	52,000.00
02/12/2015	Catapult	Professional services	31,706.40
02/12/2015	SAVILLS	Rent	27,368.00
09/12/2015	Underwater Centre	Grant	27,190.00
09/12/2015	Soil Association	Grant	30,180.00
09/12/2015	Feisean nan Gaidheal	Grant	51,837.11
09/12/2015	Morrison Construction	Building and Construction Services	846,413.28
09/12/2015	Pat Munro (Aness) Ltd	Building and Construction Services	86,584.62
09/12/2015	Orion Group	Grant	33,386.00
09/12/2015	RBS Commercial Cards	Travel and accommodation	100,865.68
10/12/2015	Hymans Robertson	Professional services	55,702.70
10/12/2015	THE INLAND REVENUE	PAYE/NI Contributions	219,190.82
10/12/2015	THE INLAND REVENUE	PAYE/NI Contributions	33,041.47
11/12/2015	Isle of Harris Distillery	Grant	153,925.06
11/12/2015	PA Consulting Services	Specialist advice	31,576.22
11/12/2015	Artemis	Professional services	49,689.00
16/12/2015	Stornoway Port Authority	Grant	29,491.00
16/12/2015	Graham & Sibbald	Property Factoring Services	85,200.92
16/12/2015	Graham & Sibbald	Property Factoring Services	42,806.50
16/12/2015	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	25,181.36
16/12/2015	Columba 1400	Grant	28,306.35
16/12/2015	Atkins Ltd	Connected Communities	61,358.40
16/12/2015	Glencoe Mountain Ltd	Grant	170,172.00
16/12/2015	Frame Consultants	Professional services	40,300.50
16/12/2015	G&S Advances Only	Property Factoring Services	300,000.00
16/12/2015	Carbon Trust	Professional Services	95,180.40
16/12/2015	Emergents	Professional Services	26,749.33
16/12/2015	Lux Events Ltd	Professional Services	26,508.00

Payment Date	Company Name	Description	Value of pmnt
16/12/2015	Biocity Nottingham Ltd	Professional Services	46,125.00
16/12/2015	The Real Meat Snacks	Grant	25,360.00
16/12/2015	Inverness Kart Raceway	Grant	40,077.23
23/12/2015	Lerwick Port Authority	Grant	181,306.00
23/12/2015	Scottish Urban Regeneration	Grant	35,627.00
23/12/2015	EMEC	Professional Services	29,376.95
23/12/2015	HM Revenue & Customs	VAT	185,506.99
23/12/2015	Scrabster Harbour Trust	Grant	99,740.80
23/12/2015	Morrison Construction	Building and Construction Services	555,843.52
23/12/2015	Atkins Ltd	Connected Communities	125,244.22
23/12/2015	Ipsos MORI Ltd	Professional services	27,000.00
23/12/2015	University of Edinburgh	Project Activities/Mainstream Activities	57,570.00
23/12/2015	Unit 4 Business Soft	IT Services	61,714.50
23/12/2015	Albatern Ltd	Project Activities/Mainstream Activities	89,001.00
23/12/2015	Marine Biopolymers Ltd	Grant	33,509.00
23/12/2015	Strathclyde Civil Engineering	Professional services	56,444.39
23/12/2015	AUDIT SCOTLAND	Audit Fees	42,883.00
03/12/2015	HTT (Manufacturing)	Grant	45,203.00
21/12/2015	BT plc (BACS)	Project Activities/Mainstream Activities	5,148,227.75
24/12/2015	CorPower Ocean AB	Project Activities/Mainstream Activities	179,279.00
07/01/2016	Hymans Robertson	Professional Services	205,936.95
07/01/2016	THE INLAND REVENUE	PAYE/NI Contributions	226,785.89
07/01/2016	THE INLAND REVENUE	PAYE/NI Contributions	32,667.85
20/01/2016	Graham & Sibbald	Property Factoring Services	42,365.94
20/01/2016	Torrance Partnership	Professional Services	26,874.00
20/01/2016	SDS	IT Services	229,372.74
20/01/2016	Glasgow School of Art	Project Activities/Mainstream Activities	274,118.00
21/01/2016	Lerwick Port Authority	Grant	146,875.00
21/01/2016	Pat Munro (Aness) Ltd	Building and Construction Services	45,710.64
21/01/2016	Glencoe Mountain Ltd	Grant	74,593.00
21/01/2016	West Harris Trust	Grant	28,606.00
21/01/2016	Citizens Online	Project Activities/Mainstream Activities	110,774.00
21/01/2016	Machrihanish Airbase	Grant	28,038.00
21/01/2016	G&S Advances Only	Property Factoring Services	300,000.00
21/01/2016	Emergents	Professional Services	26,749.33
25/01/2016	Ernst & Young LLP	Professional Services	43,620.00
25/01/2016	Atkins Ltd	Connected Communities	79,238.40
27/01/2016	Torrance Partnership	Professional Services	29,351.45
27/01/2016	PA Consulting Service	Specialist Advice	87,454.77
27/01/2016	Artemis	Professional services	40,811.00
29/01/2016	Cairngorm Mountain L	Project Activities/Mainstream Activities	56,056.26
29/01/2016	Inside Biometrics Lt	Grant	326,252.75
29/01/2016	Brewmeister Ltd	Grant	37,500.00
18/01/2016	RBS Commercial Cards	Travel and accommodation	45,300.56
03/02/2016	Graham & Sibbald	Property Factoring Services	42,969.59

Payment Date	Company Name	Description	Value of pmnt
03/02/2016	Graham & Sibbald	Property Factoring Services	46,784.01
03/02/2016	Nevis Range Mountain	Grant	128,095.00
03/02/2016	Atkins Ltd	Connected Communities	71,579.87
03/02/2016	Orbit Property Management	Rent	34,047.60
03/02/2016	Turner & Townsend	Building and Construction Services	34,046.62
03/02/2016	SDS	IT Services	37,504.42
03/02/2016	Portavadie Estates Ltd	Grant	28,097.00
03/02/2016	PA Consulting Service	Specialist Advice	50,607.98
03/02/2016	MeyGen Limited	Grant	112,984.00
03/02/2016	MeyGen Limited	Grant	338,264.59
04/02/2016	Feisean nan Gaidheal	Grant	44,522.00
04/02/2016	RBS Commercial Cards	Travel and accommodation	55,895.98
04/02/2016	The Links House Ltd	Grant	25,522.17
05/02/2016	RBS Commercial Cards	Travel and accommodation	45,300.56
09/02/2016	Hymans Robertson	Professional services	217,867.92
09/02/2016	THE INLAND REVENUE	PAYE/NI Contributions	224,380.37
09/02/2016	THE INLAND REVENUE	PAYE/NI Contributions	31,873.15
10/02/2016	Atkins Ltd	Connected Communities	53,219.40
10/02/2016	Orbit Property Management	Rent	40,322.70
10/02/2016	Moray Chamber of Com	Grant	44,945.02
10/02/2016	Mohn Aqua (UK) Ltd	Grant	69,577.00
10/02/2016	Albatern Ltd	Project Activities/Mainstream Activities	76,538.84
10/02/2016	Quocean Limited	Professional Services	75,000.00
10/02/2016	Marine Design International	Project Activities/Mainstream Activities	32,940.00
10/02/2016	Artemis	Professional Services	27,964.00
10/02/2016	Three Wise Monkeys Co	Grant	66,466.00
10/02/2016	Oscilla Power Ltd	Professional Services	103,417.00
17/02/2016	UHI	Grant	68,153.10
17/02/2016	Lerwick Port Authority	Grant	72,811.00
17/02/2016	Aviemore Highland Resort	Grant	458,895.13
17/02/2016	BT plc (BACS)	Telecom services	31,077.33
17/02/2016	Ernst & Young LLP	Professional Services	26,427.72
17/02/2016	Lecht Ski Company Ltd	Grant	50,171.00
17/02/2016	Russwood Ltd	Grant	50,000.00
17/02/2016	Morrison Construction	Building and Construction Services	759,844.69
17/02/2016	The Scottish Government	Project Activities/Mainstream Activities	50,000.00
17/02/2016	Glencoe Mountain Ltd	Grant	33,839.00
17/02/2016	Knight Frank	Rent	27,484.93
17/02/2016	Property Solutions	Professional Services	27,128.15
17/02/2016	Gael Force Engineering	Grant	31,679.00
17/02/2016	Mocean Energy Ltd	Professional Services	35,293.33
24/02/2016	G&S Advances Only	Property Factoring Services	250,000.00
24/02/2016	Dunoon Burgh Hall Trust	Grant	26,668.00
24/02/2016	Three Wise Monkeys Company	Grant	48,982.00
26/02/2016	HM Revenue & Customs	VAT	133,046.96

Payment Date	Company Name	Description	Value of pmnt
02/03/2016	An Comunn Gaidhealach	Grant	30,000.00
02/03/2016	Blairs Steading LLP	Grant	321,470.00
07/03/2016	Hymans Robertson	Professional services	218,503.76
07/03/2016	THE INLAND REVENUE	PAYE/NI Contributions	221,692.66
07/03/2016	THE INLAND REVENUE	PAYE/NI Contributions	31,578.31
09/03/2016	Lecht Ski Company Ltd	Grant	59,176.00
09/03/2016	Hydrasun Ltd	Grant	30,096.41
09/03/2016	Diligent Boardbooks	Subscription	38,496.00
09/03/2016	Albatern Ltd	Project Activities/Mainstream Activities	120,042.86
09/03/2016	PA Consulting Service	Specialist Advice	26,168.45
09/03/2016	Perle Hotels Ltd	Grant	32,186.00
09/03/2016	RBS Commercial Cards	Travel and accommodation	83,575.16
09/03/2016	Buth Scalpaigh	Grant	29,450.00
09/03/2016	Trident Energy Ltd	Project Activities/Mainstream Activities	47,078.26
16/03/2016	Lerwick Port Authority	Grant	35,797.00
16/03/2016	University of Strathclyde	Research Work	35,000.00
16/03/2016	Ernst & Young LLP	Professional services	36,000.00
16/03/2016	Sabhal Mor Ostaig	Grant	97,761.00
16/03/2016	The Harris Tweed Authority	Grant	41,921.10
16/03/2016	Scottish Chamber of Commerce	Project Activities/Mainstream Activities	37,348.68
16/03/2016	Jacobite Cruises Ltd	Grant	30,515.23
16/03/2016	MacLay Murray & Spence	Legal services	27,980.60
16/03/2016	Marine Biopolymers Ltd	Grant	41,329.00
16/03/2016	Emergents	Professional Services	26,749.33
16/03/2016	PA Consulting Services	Specialist Advice	31,500.00
16/03/2016	Spey Valley Brewery	Grant	44,325.00
16/03/2016	Anderson Grp Ltd	Building and Construction Services	47,272.57
16/03/2016	De Monfort University	Project Activities/Mainstream Activities	39,925.00
16/03/2016	Strathclyde Civil Engineering	Building and Construction Services	33,490.92
16/03/2016	Edinburgh Designs Ltd	Professional Services	35,465.21
16/03/2016	Scrabster Seafoods Ltd	Project Activities/Mainstream Activities	46,338.77
16/03/2016	ScreenHI/Creative	Professional Services	55,200.00
23/03/2016	HM Revenue & Customs	VAT	337,406.62
23/03/2016	Farrpoint	Professional Services	25,419.42
23/03/2016	Green Marine (UK) Lt	Professional Services	80,950.00
23/03/2016	Three Wise Monkeys Company	Grant	27,640.00
23/03/2016	Mocean Energy Ltd	Project Activities/Mainstream Activities	59,431.67
24/03/2016	Orkney Islands Council	Project Activities/Mainstream Activities	42,926.00
24/03/2016	Comhairle nan Eilean	Project Activities/Mainstream Activities	41,857.00
24/03/2016	Cairngorm Mountain Ltd	Project Activities/Mainstream Activities	44,558.16
24/03/2016	Ernst & Young LLP	Professional services	30,000.00
24/03/2016	Nevis Range Mountain	Grant	39,565.00
24/03/2016	University of Edinburgh	Secondees	34,191.60
24/03/2016	Traigh Mhor Oysters	Grant	35,805.20
24/03/2016	Gaeltec Devices Ltd	Grant	41,766.00

Payment Date	Company Name	Description	Value of pmnt
24/03/2016	Isle of Harris Distillery	Grant	38,193.00
24/03/2016	Kier Group plc	Building and Construction Services	31,530.00
24/03/2016	Carbon Trust	Professional services	67,647.60
24/03/2016	Denchi Power Ltd	Grant	141,444.00
24/03/2016	Green Marine (UK) Ltd	Professional services	304,326.00
24/03/2016	ScreenHI/Creative No	Professional Services	69,000.00
24/03/2016	Anderson Grp Ltd	Building and Construction Services	74,613.19
24/03/2016	Torabhaig Distillery	Grant	43,346.00
24/03/2016	Trident Energy Ltd	Professional Services	68,536.82
24/03/2016	Edinburgh Designs Ltd	Professional Services	28,717.80
29/03/2016	UHI	Professional Services	78,438.43
29/03/2016	Graham & Sibbald	Property Factoring Services	32,884.55
29/03/2016	Graham & Sibbald	Property Factoring Services	31,950.00
29/03/2016	Scottish Enterprise	Project Activities/Mainstream Activities	92,543.29
29/03/2016	EMEC	Grant	120,532.28
29/03/2016	Sealladh na Beinne	Grant	140,899.00
29/03/2016	Morrison Construction	Building and Construction Services	764,055.41
29/03/2016	Atkins Ltd	Connected Communities	188,708.65
29/03/2016	Dunstaffnage Marina	Grant	31,966.00
29/03/2016	Torrance Partnership	Professional Services	53,522.88
29/03/2016	RSPB Scotland	Grant	50,000.00
29/03/2016	Upper Quartile	Professional Services	29,160.00
29/03/2016	Cromarty Firth Port Authority	Grant	366,797.00
29/03/2016	Glasgow School of Art	Project Activities/Mainstream Activities	362,134.00
29/03/2016	Atos Ltd	Professional services	79,411.09
29/03/2016	MacLay Murray & Spence	Legal services	30,983.40
29/03/2016	PA Consulting Services	Specialist Advice	80,957.13
29/03/2016	Global Energy Nigg Ltd	Grant	74,919.00
29/03/2016	ScreenHI/Creative No	Professional Services	43,080.00
29/03/2016	Dunoon Burgh Hall Trust	Grant	37,461.00
29/03/2016	Gigaplus Argyll Ltd	Grant	60,000.00
29/03/2016	Hymans Robertson	Professional services	76,762.20
29/03/2016	Roths Corde Ltd	Grant	114,415.00
29/03/2016	EMEC	Professional Services	34,939.52
29/03/2016	Ove Arup & Partners	Professional Services	29,881.20
29/03/2016	Albatern Ltd	Project Activities/Mainstream Activities	34,182.47
29/03/2016	Catapult	Professional Services	70,000.00
29/03/2016	Artemis	Professional Services	98,458.00
01/02/2016	Carbon Dynamic	Loan	75,000.00
02/03/2016	Keltic Seafare (Scotland)	Loan	60,000.00
02/03/2016	Wind Towers Scotland	Loan	250,000.00
15/03/2016	BT plc (BACS)	Project Activities/Mainstream Activities	502,000.00
18/03/2016	Glycomar	Shares	30,000.00
23/03/2016	BT plc (BACS)	Next Generation Broadband	3,811,321.71
30/03/2016	ScreenHI/Creative	Professional Services	107,700.00

Payment Date	Company Name	Description	Value of pmnt
31/03/2016	Harris Tweed Hebride	Grant	94,269.00
31/03/2016	SDS	IT Services	227,516.53
31/03/2016	Morrison Construction	Building and Construction Services	706,391.69
31/03/2016	North Ayrshire Council	Project Activities/Mainstream Activities	310,639.00
31/03/2016	Atkins Ltd	Connected Communities	31,808.40
31/03/2016	UHI	Project Activities/Mainstream Activities	302,385.00
31/03/2016	The Scottish Government	Project Activities/Mainstream Activities	50,000.00
31/03/2016	West Highland Hotel	Grant	27,674.00
31/03/2016	Perle Hotels Ltd	Grant	40,764.00
31/03/2016	ScreenHI/Creative	Professional Services	64,620.00
31/03/2016	AGM Batteries Ltd	Grant	46,157.00
31/03/2016	ANTA Scotland Ltd	Grant	55,727.77
31/03/2016	The Scottish Government	Secondees	63,006.40
31/03/2016	Morrison Construction	Building and Construction Services	260,401.08
31/03/2016	Barra & Vatersay Com	Grant	180,000.00
31/03/2016	Anderson Grp Ltd	Building and Construction Services	181,736.84
08/02/2016	CorPower Ocean AB	Professional Services	374,020.00
26/02/2016	Fabricom	Professional Services	41,658.00
03/03/2016	Blue Power Energy Ltd	Professional Services	79,992.00
17/03/2016	MIT Sloan School of management	Project Activities/Mainstream Activities	54,206.42
24/03/2016	Scuola Superiore San	Professional Services	29,166.67
30/03/2016	Skye BV	Grant	108,670.00
30/03/2016	Brussels Office Closure	Associated costs	26,943.09
30/03/2016	Brussels Office Closure	Associated costs	71,240.71
30/03/2016	Partena	Professional services	150,422.83
31/03/2016	CorPower Ocean AB	Professional services	388,623.00
31/03/2016	Umbra Cuscinetti S.p	Professional services	95,833.34